

## **Risk & Harm Board**

### Terms of Reference

#### **Attendees:**

DCC (Chair)  
ACC Specialist  
ACC Local Policing  
ACC Joint Operations  
Director of HR/Support  
Strategic Risk Manager  
Head of Learning & Development  
Force Solicitor  
Head of PSD  
Head of Communications  
Estate Strategy & Delivery Director, OPCC (also representing OPCC generally)  
Head of Information Management  
Intelligence, Tasking & Development Lead

*(This list is subject to regular review and others may be invited to attend ad hoc, as may be deemed appropriate.)*

#### **Meetings:**

The Board will meet every two months.

#### **Terms of reference:**

The Risk & Harm Board is intended to review and maintain oversight of strategic risks from across the organisations and specifically:

- those escalated from the Portfolio Boards, including change-based risks
- high-level issues from Professional Standards, Force Solicitors and Serious Case Reviews
- joint/strategic organisational risks which are identified at high level (or otherwise).

It considers the response to these risks specifically and also what that means for the risk appetite of the organisation as a whole.

The Risk & Harm Board also provides oversight to the management of critical risks/incidents faced by the Force.

To obtain the maximum benefit from available knowledge and experience, it oversees the process whereby lessons are identified and learned in these areas and considers strategic communications requirements.

The Board looks ahead to ensure the organisations are well prepared for risk and harm (including both threats and opportunities).